The Workforce Training Grant

FUND ON-THE-JOB TRAINING, NOT JUST COLLEGE

WHAT'S THE PROBLEM?

Public funding for post-secondary education goes almost exclusively to colleges, though most Americans do not earn degrees.

Companies hesitate to invest in job training themselves unless they, rather than workers, can reap the benefits.

America lacks effective non-college pathways and wages for workers without degrees have stagnated for decades.

COLLEGE-FOR-ALL HAS FAILED AMERICANS

U.S. public policy relies almost exclusively on college to prepare young men and women for productive employment. High schools operate as college-prep academies and reform focuses intensively on “college readiness.” Federal and state spending on higher education totals more than $200 billion annually and has more than doubled in recent decades. K–12 spending has surged as quickly, but the share of federal dollars allocated to career and technical education (CTE) has fallen from 11% to 3%.

But for most Americans, college is not the path to productive employment. Only half of young Americans now attain even a community college degree; among recent college graduates, 41% hold jobs that do not require a degree. All told, fewer than one in five Americans move smoothly from high school to college to career. The disconnect only widens for workers wanting or needing to begin a new career path later in life, at a stage when returning to campus with a knapsack full of books is not only inefficient but also implausible.

WHAT'S THE SOLUTION?

Congress should create a Workforce Training Grant—a $10,000-per-year grant to employers for each trainee engaged in on-the-job training. Funding should come out of existing higher education subsidies. The Department of Labor should be directed to:

1. Define a “trainee” status for workers whose time is split between work and formal training
2. Establish the parameters that employers must define for training programs, including: responsible entity, program length, curriculum overview, completion standards, expected wage & job placement outcomes, and formal certifications earned (if any).
3. Certify eligible programs and provide employers with the annual grant (up to $10,000/year per trainee employed)
4. Impose strict quality controls, including decertifying underperforming training options

HELP EMPLOYERS HELP WORKERS

Public funds rightly subsidize college because of its invaluable function preparing some young adults for productive lives. But for many people, college is the wrong institution for that role; an employer can do better. Employers know what skills are needed and how to teach them, they have the mentors and facilities in place, and they can provide direct workplace experience. Public funding should support such training just as it supports higher education. Employers, industry groups, and labor unions could all play leading roles and also enter partnerships with community colleges.
Employers will cash the checks while providing little useful training. Undoubtedly, there will be some ineffective programs. But workers provide an important initial check: time as a trainee has high opportunity cost, and someone can always leave a bad program for a better one. Requiring employers to pre-register their program parameters will also allow the Department of Labor to check whether programs are delivering on their self-made promise. Those that do not can be defunded.

“This is corporate welfare”
If a trained employee’s higher productivity gets compensated with a higher wage, employers have gained little for their investment. Yet this is exactly the outcome that is in the public interest. If America wants employers to play a leading role in connecting young people to the labor force and boosting their labor-market value, it should be willing to help cover the cost.

“College is the ticket to the middle class and we should be investing in expanding access to it”
This aspiration sounds nice, but it poorly serves the majority of Americans consistently failed by the college pathway. That pathway should remain open to those who wish to pursue it, but the nation has an obligation to invest at least as much in effective non-college pathways that can offer tickets to the middle class as well.